

Do Tourism-Related Sectors Drive Most of the Economy in Toba Regency? A RAS-based Regional Input-Output Analysis

Hera Susanti¹, Mohamad Dian Revindo², Sulistiadi Dono Iskandar³,
Nalendro Nusantara⁴, Syahda Sabrina^{5*}

¹Department of Economics, Faculty of Economics and Business, Universitas Indonesia

^{2,4}School of Strategic and Global Studies (SKSG), Universitas Indonesia

^{3,5}Institute for Economic and Social Research, Faculty of Economics and
Business, Universitas Indonesia (LPEM FEB UI)

E-mail: ¹hera.susanti@ui.ac.id, ²revindo.md@gmail.com, ³s.dono.iskandar@gmail.com,
⁴nalendro@hotmail.com, ⁵syahda.sabrina@ui.ac.id

*Corresponding author

JEL Classification:

D57

R15

R58

Received: 23 June 2025

Revised: 8 September 2025

Accepted: 12 September 2025

Available online: October 2025

Published regularly: October 2025

ABSTRACT

Research Originality: This study constructs the first regional Input–Output (RIO) table for Toba Regency in 2023, utilizing the iterative RAS technique to adapt provincial coefficients to local macroeconomic data.

Research Objectives: To estimate sectoral interlinkages, multiplier effects, and labor intensity for Toba Regency, and to identify strategic sectors that can drive regional economic growth and inform evidence-based policymaking.

Research Methods: The 2016 North Sumatra I–O table was regionalized into a 22-sector Toba Regency table through RAS, with row and column sums adjusted to match Toba Regency GRDP by industry and expenditure. The resulting table was analyzed to calculate backward and forward linkages, output multipliers, and labor intensity.

Empirical Results: The local economy is primarily driven by paper manufacturing, agriculture, and construction, while the tourism sector contributes only 6.2 percent of output and exhibits weak forward linkages. This finding suggests limited integration of tourism-related activities into the local supply chain. Electricity, business services, and agriculture emerge as growth drivers, while wage disparities persist in low-productivity service sectors.

Implications: The approach can guide other subnational governments in producing localized Input–Output (I–O) tables, thereby enhancing evidence-based policymaking.

Keywords:

Input-Output analysis; RAS technique; sectoral interlinkages; regional growth diagnostics; regional development policy

How to Cite:

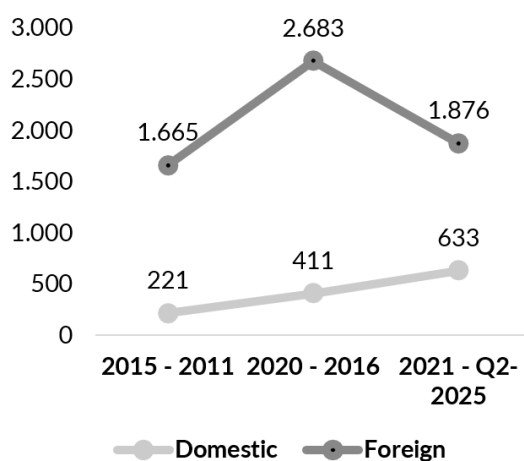
Susanti, H., Revindo, M.D., Iskandar, S.D., Nusantara, N., & Sabrina, S. (2025). Do Tourism-Related Sectors Drive Most of the Economy in Toba Regency? A RAS-based Regional Input-Output Analysis. *Signifikan: Jurnal Ilmu Ekonomi*, 14(2), 521-536. <https://doi.org/10.15408/sjie.v14i2.46490>.

INTRODUCTION

Regional development planning requires accurate and timely information on the structure of local economies and the interlinkages between sectors. Input-Output (I-O) analysis, first introduced by Leontief (1936), remains the most widely applied tool for this purpose, enabling policymakers to estimate the ripple effects of sectoral changes on output, employment, income, and regional supply chains. Its ability to reveal backward and forward linkages is valuable for identifying key sectors, quantifying multiplier effects, and assessing structural change (Dietzenbacher et al., 2019; Miller & Blair, 2009).

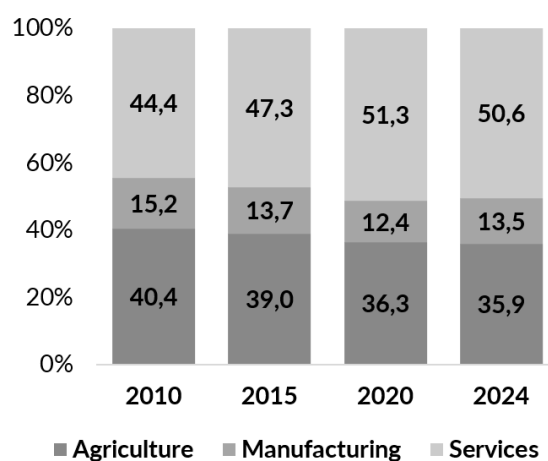
In Indonesia, official I-O tables are published by Statistics Indonesia (BPS) at the national and provincial levels. These tables are typically updated every five years and released with considerable delay. For example, the 2016 I-O table was released in 2020, and the 2020 table is expected in 2025. At the regency and city levels, I-O tables are rarely available because survey-based data collection is costly and complex, making subnational availability reliant on local government initiatives. As a result, policymakers at the regional and city levels often lack up-to-date transactional data to support their policymaking decisions. A small but growing set of local studies has begun to fill this gap. Examples include a 54x54 regional I-O (RIO) table for Tegal Regency, a 2020 RIO for Pangandaran Regency built from the West Java I-O table, and a recent RIO for Mataram City (Mumtaz & Sukarsih, 2021; Hendriany et al., 2024; Wibawanindah et al., 2024). These studies show that localized I-O is feasible and valuable, but coverage remains uneven.

Figure 1. Investment Realization in Toba Regency (IDR billion)



Source: CEIC

Figure 2. Contribution of Main Economic Activities to Toba Regency GRDP (%)



Source: CEIC

This study addresses the gap in the Toba Regency. Designated a Super Priority Tourism Destination in 2016, the region has experienced significant structural changes. Foreign direct investment surged in the early years, peaking during large tourism infrastructure projects, then declined as those projects concluded. Meanwhile, domestic

investment has expanded steadily and is now more than three times its pre-designation level, indicating greater reliance on local capital and a shift in resource allocation toward tourism-related development. These investment patterns align with the process of structural transformation. As shown in Figure 2, the share of the services sector (excluding construction) rose from 44.4 percent of Gross Regional Domestic Product (GRDP) in 2010 to 50.6 percent in 2024, while agriculture fell from 40.4 percent to 35.9 percent and manufacturing declined slightly from 15.2 percent to 13.5 percent. These dynamics reflect a gradual reorientation from primary and manufacturing activities toward a service-led growth, suggesting the need for a regency-level I–O table that captures evolving sectoral interlinkages and investment flows.

An RIO table would be constructed through a full or hybrid survey to measure intersectoral flows with the greatest accuracy (Stoeckl, 2012). However, such surveys are expensive and time-consuming, which makes them impractical for most regencies and municipalities. Consequently, regional economists often rely on non-survey methods to derive subnational I–O tables from national or provincial data. Among these, the Location Quotients (LQ) technique is the most common approach to adjust national coefficients based on the relative sectoral shares of regional and national output (Lampiris et al., 2020; Lamonica & Chelli, 2018), before applying the RAS technique to balance the RIO table. However, LQ methods assume identical production technologies across regions and often depend on outdated or incomplete sectoral share data. In rapidly evolving economies such as that of Toba Regency, where tourism-oriented policies are shifting production patterns, these assumptions can distort multiplier estimates and misrepresent both backward and forward linkages.

This study constructs a 2023 RIO table for Toba Regency to describe how the transformation driven by tourism is reshaping the economic structure. Existing work on Indonesia is primarily at the provincial level. To our knowledge, no study has reported sectoral linkages at the Toba Regency level or outlined a practical workflow that local governments can reuse when surveys are not feasible. Using updated subnational accounts and RAS balancing, we map sectoral linkages, multipliers, and labor intensity in Toba Regency. The table provides an initial map of where spillovers are strong and where supply chains remain shallow. The contribution of this study is both empirical and methodological, offering a reproducible template for regency-level I–O analysis and a baseline for tracking structural change in Toba Regency over time.

METHODS

This study covers the Toba Regency I–O analysis for the year 2023, utilizing a 22-sector classification. Sector detail is expanded from the standard Statistics Indonesia (BPS) report of 17 sectors to 22 sectors, allowing for the separate identification of pulp and paper, accommodation, food and beverage services, wholesale and retail trade (excluding motor vehicles), and the land transport sectors, which are significant in explaining the economic structure of Toba Regency. In developing the Toba Regency I–O table, we start

from 2016 North Sumatra I–O table as the parent matrix for technical coefficients and combine it with 2023 Toba Regency's GRDP by industry (to anchor primary inputs and sector structure) and GRDP by expenditure (to anchor the composition of final demand: households, Non-Profit Institutions Serving Households (NPISH), government, Gross Fixed Capital Formation (GFCF), inventory change, exports, and imports). Employment and wage statistics were also merged to construct labor-intensity indicators.

The I–O table is a foundational tool for studying the interrelationships among sectors in a complex economic system. It captures all transactions of goods and services between industries (intermediate demand), final users (final demand), and value-added components such as labor and profits. Table 1 illustrates the structure of the I–O table. Let X_{ij} denote the delivery of goods or services from the sector i to sector j for intermediate use; F_i the final demand for the output of sector i ; V_j the value added generated by sector j ; X_i the total output of sector i (row total); and X_j the total input of sector j (column total). The three quadrants, intermediate demand (Quadrant I), final demand (Quadrant II), and value added (Quadrant III), satisfy the balance conditions $\sum_j X_{ij} + F_i = X_i$ and $\sum_i X_{ij} + V_j = X_j$ for every sector. Accounting conventions follow Miller and Blair (2009) and BPS practice.

Table 1. Input-Output Model Framework

INPUT OUTPUT		INTERMEDIATE DEMAND (Quadrant I)				FINAL DEMAND (Quadrant II)	TOTAL OUTPUT
		SECTOR					
		1 ($j = 1$)	2 ($j = 1$)	...	n ($j = n$)		
SECTOR 1	($i = 1$)	X_{11}	X_{12}	...	X_{1n}	F_1	X_1
2	($i = 2$)	X_{21}	X_{22}	...	X_{2n}	F_2	X_2
...	...	...	...	...	...	...	...
n	($i = n$)	X_{n1}	X_{n2}	...	X_{nn}	F_n	X_n
GROSS VALUE ADDED (Quadrant III)		V_1	V_2		V_n		
TOTAL INPUT		X_1	X_2	...	X_n		

Source: BPS-Statistics Indonesia (2021)

Notation: X_{ij} : input from sector i used to produce output from sector j ; V_j : gross value added of sector j ; X_j : total input from sector j ; X_i : total output from sector i ; F_i : final demand from sector i

Since regency or municipal tables are rarely surveyed, the provincial table is regionalized to Toba using the RAS technique. RAS belongs to the iterative proportional fitting family and is widely used for non-survey regionalization. Nobel laureate Richard Stone formalizes the technique (Marangoni & Rossignoli 2016; Stone 1961). Given a base input coefficient matrix $A = (a_{ij})$ from the North Sumatra I–O table, RAS finds diagonal matrices $r = \text{diag}(r_i)$

(row multipliers) and $s = \text{diag}(s_j)$ (column multipliers) such that the updated matrix $A_t = rAs$ matches target row and columns sums (sectoral totals). Here r_i scales row i and s_j scales column j . For example, if $r_1 = 0.5$ and $r_2 = 2.0$ (with $s = 1.0$), the proportion of input 1 utilized in year t is reduced to half of its base-year level, while the use of input 2 doubles. If $s_j = 0.5$ for a given column, the intermediate inputs share decreases by half. Thus, to maintain the total proportion of both equal to 1, the amount of primary input must adjust accordingly.

Although the RAS technique is often regarded as a simplified approach that may not fully capture the detailed economic conditions of a region, it remains a practical alternative for updating I–O tables by incorporating various macroeconomic assumptions. Furthermore, this technique is a replicable and transparent solution for regionalizing I–O tables when detailed data are unavailable (Flegg & Tohmo, 2013; Lampiris et al., 2020).

Using the RAS technique, provincial technical coefficients serve as priors; row and column totals are reconciled to Toba's 2023 macroeconomic targets through alternating row and column scaling until all margins match. Primary inputs by sector are taken from GRDP by industry, with imported primary inputs proxied by applying provincial import-to-input ratios where regency data are unavailable. Final-demand totals are taken from GRDP by expenditure; their initial sectoral allocation follows the provincial pattern and is then adjusted during the balancing. The process proceeds in three linked stages: (1) an initial balance to align primary inputs and total output with Toba totals; (2) an adjustment of the sectoral allocation of final demand to match expenditure aggregates; and (3) a final balance to ensure consistency across intermediate flows, primary inputs, and final demand (see Figure 3). Convergence is assessed by the reduction of margin errors below preset tolerances, alongside checks for non-negativity and structural plausibility (e.g., reasonable input shares and import propensities).

From the balanced table, we compute output multipliers, linkage indices, and labor-intensity measures. The structure of IO table (**Table 1**) allows us to measure multipliers and linkages. Define technical coefficients $a_{ij} = X_{ij}/X_j$ i.e., the share of inputs in sector j sourced from sector i . Let $x = X_i$ be gross output and $f = [F_i]$ final demand. The demand-driven model is $x = Lf$ where $L = (I - A)^{-1}$ is the Leontief inverse. Type-I output (backward) multipliers for sector j are the column sums $\sum_i \ell_{ij}$ of L . For supply-side responsiveness, we also report forward effects using the Ghosh formulation, with allocation coefficients $b_{ij} = X_{ij}/X_i$ and the Ghosh inverse $G = (I - B)^{-1}$. To summarize intersectoral relationships, we use linkage indices with $L = \ell_{ij}$: (1) backward linkage (power of dispersion) for sector j :

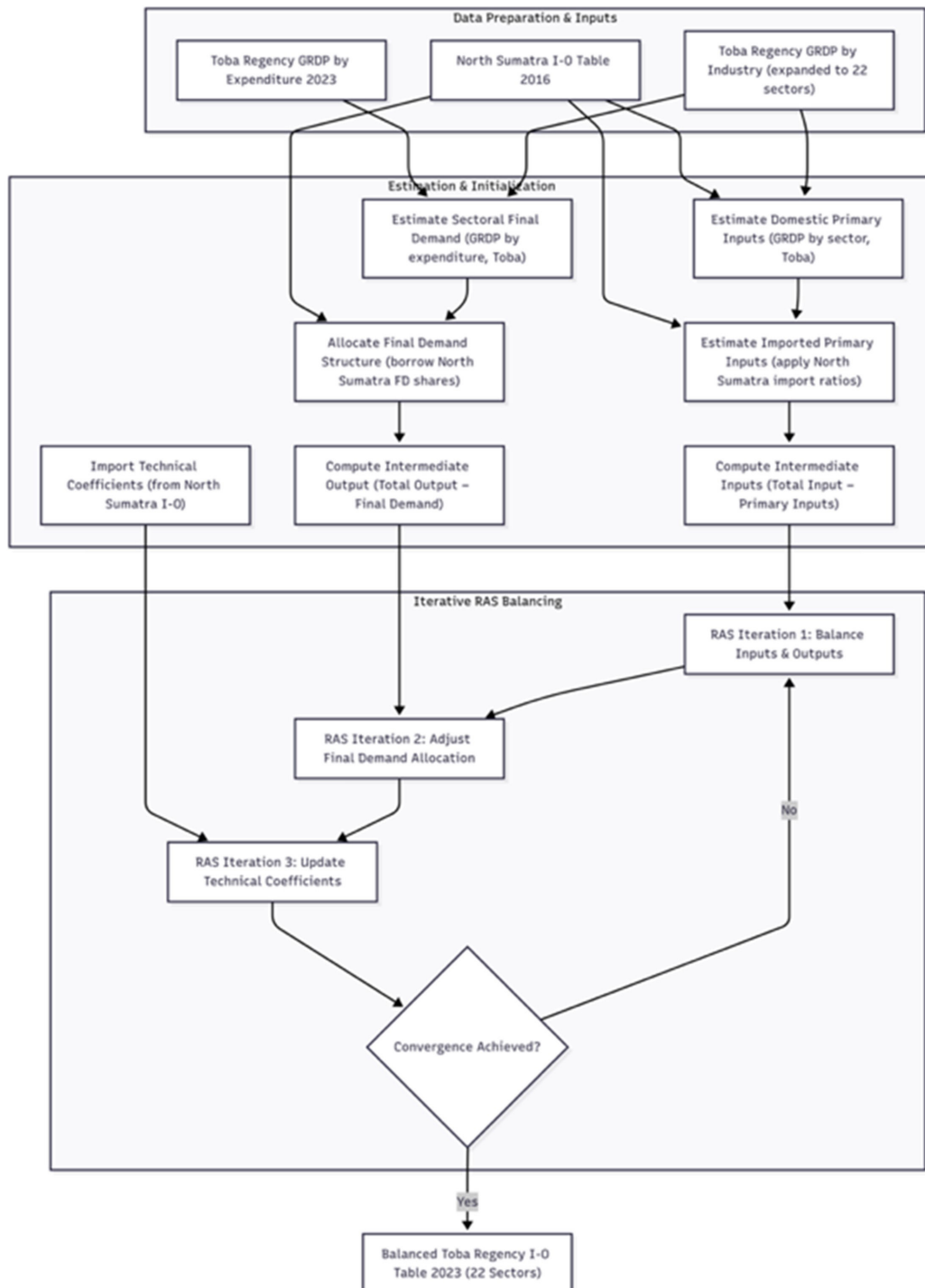
$$BL_j = \frac{n \sum_{i=1}^n \ell_{ij}}{\sum_{i=1}^n \sum_{j=1}^n \ell_{ij}}$$

BL_j quantifies the extent to which a particular sector stimulates outputs and income creation across all sectors through demand for its products. The forward linkage (degree of sensitivity), which measures how responsive a sector is to the demand for its products from other sectors, for sector i is formulated as:

$$FL_j = \frac{n \sum_{j=1}^n \ell_{ij}}{\sum_{i=1}^n \sum_{j=1}^n \ell_{ij}}$$

Sectors with values of BL and FL greater than one are classified as key sectors. Employment and wage effects of a final-demand vector f are obtained by premultiplying L by sectoral jobs or output and wage-bill or output coefficients.

Figure 3. Regionalization Using the RAS Technique Framework



Source: Authors' illustration (2025)

Moreover, the development of the RIO table for the Toba Regency also includes RAS convergence paths, margin matching errors, and sensitivity to import ratios. Nevertheless, we acknowledge that the main limitations of this technique are its reliance on provincial import or input profiles and the lack of survey microflows, which are typical constraints in non-survey regionalization. We mitigate these through robustness checks and transparent assumptions.

RESULTS AND DISCUSSION

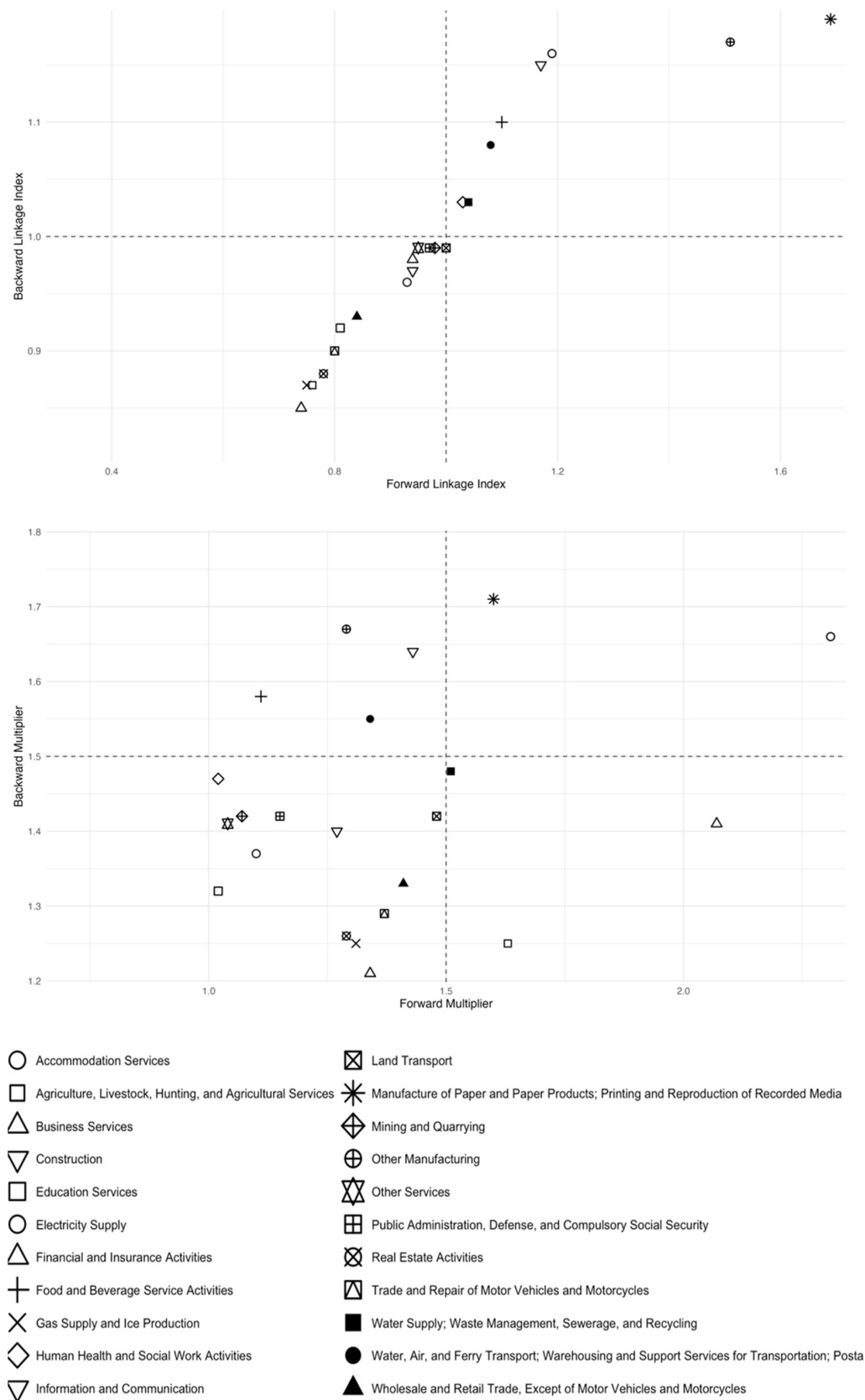
Regionalizing North Sumatra's I–O table with the RAS technique changes the story for Toba Regency. RAS preserves the provincial matrix structure while rebalancing row and column totals to local margins, thereby reducing the overestimation that can bias multiplier and linkage measures in lower-level jurisdictions (Lahr & de Mesnard, 2004; Miller & Blair, 2009). Recent evidence from Holý and Šafr (2023) also indicates that subnational RAS applications more effectively capture the economic structure of smaller economies, thereby producing more credible policy simulations.

The key finding is that tourism-related sectors do not yet drive most of Toba's economy. Accommodation, food and beverage services, land and water transport, and wholesale or retail together contribute only about 6.16 percent of the total supply. Instead, the economy is anchored by paper and paper products (22.4 percent), agriculture (21.8 percent), and construction (18.9 percent), which together account for more than half of the total supply. This finding is consistent with the literature, which notes how reliance on aggregated data for smaller jurisdictions can distort sectoral prioritization in economic planning (Jackson & Murray, 2004).

Final demand composition helps explain the result. Toba is mainly consumption and export-led. Household consumption accounts for roughly 38 percent of final demand and dominates basic goods and services (around 60 percent of agriculture's final demand and nearly 70 percent in food and beverages). Exports account for approximately 34 percent of the overall economy, with a notable concentration in the paper and agricultural sectors. GFCF is about 16 percent of total demand and is driven mainly by construction (83 percent of construction's final demand). Compared to the province, Toba Regency exhibits weaker investment intensity and a narrower export base, suggesting that applying provincial data directly would overstate the investment-led growth potential of the region.

Multiplier and linkage results further reflect the role of key productive sectors (see Figure 4). In the linkages graph, Quadrant I (high backward and high forward) is occupied by paper and paper products, and other manufacturing. These sectors both buy from many local suppliers and sell inputs to other sectors. However, no core tourism sector is located in this area. Quadrant II (high backward, low forward) encompasses construction and tourism-related services, with the strongest pull, as well as food and beverage services and transportation. They buy many inputs but sell few to other producers. Their effect can grow if hotels and restaurants buy more from

Figure 4. Sectoral Linkages and Multipliers Diagram (Quadrant I – IV, clockwise)



Source: Authors' calculation (2025)

local farms and SMEs. Quadrant III (low backward and low forward) encompasses accommodation and other services, such as education, health, finance, and real estate, which exhibit small production spillovers. Quadrant IV (low backward, high forward) typically includes wholesale or retail trade and water or waste management, which do not require significant capital investment. However, they support many other sectors in their operations.

In the multipliers chart, the most significant backward multiplier is in the paper and paper products sector, followed by other manufacturing, electricity, and construction. Extra demand in these sectors triggers the biggest upstream response. Within the tourism sector, food and beverages, as well as transport, exhibit above-average levels of backward integration, enabling them to strengthen local supply chains when sourcing is local. Accommodation sits lower, which matches its lighter use of intermediate inputs. On the forward side, paper manufacturing and other manufacturing are the most influential downstream enablers, followed by electricity supply, water supply, or waste management. These sectors provide essential inputs that many sectors need.

By contrast, sectors oriented toward final consumption, including education, health, accommodation, and food services, exhibit relatively modest forward multipliers, consistent with their limited role in supplying intermediate inputs. All in all, the combination of high multipliers and high linkage indices indicates priority sectors where investment can produce substantial ripple effects. Conversely, relatively weak linkage indices for agriculture and tourism-related services suggest opportunities to strengthen integration, such as connecting local farms to hospitality supply chains or developing logistics infrastructure to better link rural producers to urban markets.

Moreover, labor analysis adds another layer to the understanding of sectoral performance. Tourism-related sectors employ a large number of workers but have low labor compensation shares, particularly in the accommodation and land transport sectors. In contrast, wholesale and retail, agriculture, construction, and paper manufacturing allocate larger portions of value added to labor. Similar patterns, characterized by high employment and low wage shares in tourism, are observed in regional applications and help explain the modest inclusive-growth effects that can occur without complementary policies. The policy challenge is to raise productivity and wages among workers in many sectors, and to create pathways into higher-productivity segments that already have strong multipliers and linkages.

A brief comparison with Bali, Indonesia's most tourism-intensive province, shows why a tourism-led narrative does not yet fit Toba Regency. Tourism Satellite Account for Bali (built on an I-O base) reported tourism shares near 52 percent of output and 46 percent of GRDP in 2007, documenting a truly tourism-driven structure. More recent technical work for Bali continues to utilize I-O-based frameworks (including environmental extensions), highlighting the central role of tourism in the economy (Mohan et al., 2021). The 6 percent tourism supply share in Toba is still far from the benchmarks in Bali.

Why is the tourism role in Toba Regency still small despite its super priority status? The RAS results highlight four key practical reasons: leakages in critical inputs (imported food, beverages, fuels, and equipment), a shallow local supplier base, weak logistics, seasonality with a narrow product mix, and gaps in water, waste, and power management. International evidence suggests tourism only reshapes an RIO structure when the local production capacity is upgraded and procurement shifts to local firms (e.g., supplier certification, logistics warehouse near tourism clusters, and skills pipelines) (Gao, Su, & Wang, 2019). From a regionalization standpoint, systematically raising local content can also improve the empirical fit of technical coefficients over time (Flegg & Tohmo, 2013; Zhao & Choi, 2015).

The policy path for Toba Regency, therefore, should be a two-track. First, protect and upgrade the high multiplier paper manufacturing, construction, and utilities. Second, promote local content in tourism through local-procurement targets and utility upgrades, whose forward multipliers benefit both tourism and non-tourism activities. Product diversification can increase length of stay and visitor spending, dampening seasonality and improving the incentives for private investment.

Overall, the RAS table not only corrects for aggregation bias but also provides a granular foundation for strategic economic planning. By identifying sectors with both strong multipliers and linkage effects, policymakers can prioritize interventions with the greatest potential to stimulate growth, diversify the production base, and integrate underdeveloped sectors into the regional value chains of Toba Regency.

CONCLUSION

The 2023 RIO table of Toba Regency, developed with the RAS technique at each stage, can explain the input and output structure of the regency's economy. The table equips policymakers in Toba Regency with a practical tool to identify sectoral priorities, strengthen local value chains, and promote inclusive growth. It reveals a relatively balanced economy led by the paper and paper products manufacturing, agriculture, and construction sectors. Final demand dominates the economic activity, with most sectors driven by household consumption and exports (approximately 38 percent and 34 percent of final demand, respectively), while investment lags behind the provincial average. The relatively low share of intermediate demand indicates that many sectors are consumption-oriented and not yet fully integrated into regional production chains.

Despite their prominence in local development plans, tourism-related activities contribute only modestly to total output and demonstrate weak backward and forward linkages. Within the tourism sector, the food and beverage and transport sectors have above-average backward pull, but accommodation remains weak. By contrast, enabling sectors such as electricity, business services, and agriculture exhibit strong linkages and high multipliers, making them strategic targets for economic expansion. Labor market results also reveal significant wage and employment disparities, with a substantial

share of jobs concentrated in low-productivity service sectors, underscoring the need to enhance access to higher-value, more productive employment opportunities. Policy should follow a twin-track approach: (1) protect and upgrade the enabler sectors by improving utilities and cutting logistics costs; and (2) raise local content in tourism activities through supplier local purchasing targets, supplier and labor skills upgrading.

Although the RAS technique is effective for constructing RIO tables from limited data, it has inherent limitations. These limitations include the inability to capture technological progress or sectoral changes over time. To improve the reliability of regional economic planning, the RAS technique should be complemented with periodic surveys and stakeholder consultations. Nonetheless, the methodology and resulting framework presented in this paper can serve as a benchmark for other regencies or municipalities aiming to develop their own RIO tables. Regular updates using hybrid approaches that integrate RAS with targeted field data will further enhance the accuracy and utility of such models for formulating regional-level policies.

ACKNOWLEDGEMENT

We thank Setya Agung Riyadi and Nanda Puspita for their contribution to the construction of the RAS technique.

REFERENCES

- Badan Pusat Statistik. (2021). *Input-Output Tables of Indonesia 2016*. Jakarta: BPS
- Dietzenbacher, E., van Burken, B., & Kondo, Y. (2019). Hypothetical extractions from a global perspective. *Economic Systems Research*, 31(4):505–19. <https://doi.org/10.1080/09535314.2018.1564135>
- Flegg, A. T., & Tohmo, T. (2013). Regional Input–Output Tables and the FLQ Formula: A Case Study of Finland. *Regional Studies*, 47(5), 703–721. <https://doi.org/10.1080/00343404.2011.592138>.
- Gao, Y., Su, W., & Wang, K. (2019). Does High-Speed Rail Boost Tourism Growth? New Evidence from China. *Tourism Management*, 72, 220–231. <https://doi.org/10.1016/j.tourman.2018.12.003>.
- Hendriany, R., Pravitasari, A. E., & Rustiadi, E. (2024). Sectoral Linkages in Pangandaran Regency's Regional Development. *Jurnal Geografi: Media Informasi Pengembangan dan Profesi Kegeografian*, 21(1), 15-24.
- Holý, V., & Šafr, K. (2023). Disaggregating Input–Output Tables by the Multidimensional RAS Method: A Case Study of the Czech Republic. *Economic Systems Research*, 35(1), 95–117. <https://doi.org/10.1080/09535314.2022.2091978>.
- Jackson, R. W., & Murray, A. T. (2004). Alternative Input-Output Matrix Updating Formulations. *Economic Systems Research*, 16(2), 135–148. <https://doi.org/10.1080/0953531042000219268>.

- Lahr, M. L., & de Mesnard, L. (2004). Biproportional Techniques in Input-Output Analysis: Table Updating and Structural Analysis. *Economic Systems Research*, 16(2), 115–134. <https://doi.org/10.1080/0953531042000219259>.
- Lamonica, G. R., & Chelli, F. M. (2018). The Performance of Non-Survey Techniques for Constructing Sub-Territorial Input-Output Tables. *Papers in Regional Science*, 97(4), 1169–1203. <https://doi.org/10.1111/pirs.12297>.
- Lampiris, G., Karelakis, C., & Loizou, E. (2020). Comparison of Non-Survey Techniques for Constructing Regional Input-Output Tables. *Annals of Operations Research*, 294(1–2), 225–266. <https://doi.org/10.1007/s10479-019-03337-5>.
- Leontief, W. W. (1936). Quantitative Input and Output Relations in the Economic Systems of the United States. *The Review of Economics and Statistics*, 18(3), 105–125. <https://doi.org/10.2307/1927837>.
- Marangoni, G., & Rossignoli, D. (2016). Richard Stone's Contribution to Input-Output Analysis. *Cahiers d'économie Politique*, 71(2), 219–239.
- Miller, R. E., & Blair, P. D. (2009). *Input-Output Analysis: Foundations and Extensions* (2nd ed.). Cambridge: Cambridge University Press
- Mohan, G., Chapagain, S. K., Fukushi, K., Papong, S., Sudarma, I. M., Rimba, A. B., & Osawa, T. (2021). An Extended Input-Output Framework for Evaluating Industrial Sectors and Provincial-Level Water Consumption in Indonesia. *Water Resources and Industry*, 25, 100141. <https://doi.org/10.1016/j.wri.2021.100141>.
- Mumtaz, H., & Sukarsih, I. (2021). Taksiran Matriks Teknologi untuk Menentukan Sektor Unggulan di Suatu Wilayah Menggunakan Metode RAS. *Jurnal Riset Matematika*, 137-144.
- Pavia, J. M., Cabrer, B., & Sala, R. (2009). Updating Input-Output Matrices: Assessing Alternatives through Simulation. *Journal of Statistical Computation and Simulation*, 79(12), 1467–1482. <https://doi.org/10.1080/00949650802415154>.
- Stoeckl, N. (2012). Comparing Multipliers from Survey and Non-Survey based IO Models: An Empirical Investigation from Northern Australia. *International Regional Science Review*, 35(4), 367–388. <https://doi.org/10.1177/0160017610385452>
- Stone, R. (1961). *Input-Output and National Accounts*. Paris: Organization for European Economic Co-operation
- Suryaatmaja, N. A. A., Jamil, I. R., & Putri, A. S. (2023). Determining Leading Industries In Optimizing Downstream Potential Of North Sumatra Province: An Input-Output approach. *Jurnal Ekonomi Pembangunan*, 21(01), 69–84. <https://doi.org/10.22219/jep.v21i01.25631>.
- Yanti, T. S. (2015). Menaksir Matriks Teknologi Tabel Input Output Kota Bandung Menggunakan Metode RAS. *Statistika*, 15(1), 7–15.
- Wibawanindah, N., Basuki, P., & Wijimulawiani, B. S. (2024). Peran Sektor perdagangan Besar dan Eceran: Reparasi Mobil dan Sepeda Motor dalam Perekonomian Kota Mataram: Analisis Input-Output. *Journal of Economics and Business*, 10(1), 55–72.

Zhao, X., & Choi, S. -G. (2015). On the Regionalization of Input–Output Tables with an Industry-Specific Location Quotient. *The Annals of Regional Science*, 54(3), 901–926. <https://doi.org/10.1007/s00168-015-0693-x>.

Appendix 1. 2023 I–O Table of Toba Regency (in IDR million)

Economic Sector	Sector Code (22)	Agriculture, Livestock, Hunting, and Agricultural Services	Mining and Quarrying	Manufacture of Paper and Paper Products; Printing and Reproduction of Recorded Media	Other Manufacturing	Electricity Supply	Gas Supply and Ice Production	Water Supply; Waste Management, Sewerage, and Recycling	Construction	Trade and Repair of Motor Vehicles and Motorcycles	Wholesale and Retail Trade, Except of Motor Vehicles and Motorcycles	Land Transport	Water, Air, and Ferry Transport; Warehousing and Support Services for Transportation; Postal and Courier Services
		I-01	I-02	I-03	I-04	I-05	I-06	I-07	I-08	I-09	I-10	I-11	I-12
Agriculture, Livestock, Hunting, and Agricultural Services	I-01	580,150	2,596	736,231	34,279	19	22	186	198,259	1,179	268	-	55
Mining and Quarrying	I-02	16	248	22	13	27	0	0	1,944	178	17	48	13
Manufacture of Paper and Paper Products; Printing and Reproduction of Recorded Media	I-03	12,630	913	1,054,850	2,474	728	10	383	123,066	160,402	5,085	62,025	17,097
Other Manufacturing	I-04	1,675	24	2,115	434	87	0	6	6,185	3,445	95	954	458
Electricity Supply	I-05	445	62	896	110	10,948	1	15	22,586	5,650	333	316	522
Gas Supply and Ice Production	I-06	11	6	4	1	2	0	0	9	4	5	1	0
Water Supply; Waste Management, Sewerage, and Recycling	I-07	110	18	165	18	2	0	3	789	310	24	127	121
Construction	I-08	87,569	2,620	5,324	999	791	0	889	758,071	5,186	339	1,304	218
Trade and Repair of Motor Vehicles and Motorcycles	I-09	41,698	5,276	98,235	4,093	6,145	23	354	104,551	226,597	4,975	54,769	29,186
Wholesale and Retail Trade, Except of Motor Vehicles and Motorcycles	I-10	2,305	70	7,002	251	515	1	9	6,858	5,040	105	1,338	437
Land Transport	I-11	26,414	1,730	14,362	768	803	5	76	38,534	40,679	4,761	6,933	5,446
Water, Air, and Ferry Transport; Warehousing and Support Services for Transportation; Postal and Courier Services	I-12	4,139	241	2,686	160	353	1	13	9,274	5,109	599	501	6,005
Accommodation Services	I-13	187	272	448	31	58	0	20	6,463	1,988	119	103	1,181
Food and Beverage Service Activities	I-14	229	7	45	2	32	0	20	818	256	23	96	59
Information and Communication	I-15	278	224	801	105	256	1	13	6,161	13,676	457	4,258	1,815
Financial and Insurance Activities	I-16	3,557	14	267	39	881	0	13	5,706	12,821	374	3,943	101
Real Estate Activities	I-17	-	265	3,898	94	-	-	29	9,009	31,015	1,278	4,930	768
Business Services	I-18	2,323	616	3,415	156	3,616	3	50	39,784	28,178	2,712	7,608	1,895
Public Administration, Defense, and Compulsory Social Security	I-19	1,945	0	-	67	335	-	254	118,650	-	-	14	455
Education Services	I-20	26	24	141	10	11	0	4	589	1,057	36	17	125
Human Health and Social Work Activities	I-21	503	1	55	2	5	0	1	82	48	2	13	24
Other Services	I-22	46	9	45	4	0	0	1	263	80	5	13	18
Total Domestic Intermediate Demand	190d	766,257	15,238	1,931,009	44,108	25,615	67	2,341	1,457,651	542,897	21,613	149,310	66,001
Total Imported Intermediate Demand	2000	241,359	9,415	1,111,451	12,363	26,866	50	952	658,111	314,938	10,098	127,880	33,504
Total Intermediate Demand	1900	1,007,616	24,653	3,042,460	56,471	52,481	117	3,293	2,115,762	857,835	31,711	277,190	99,505
Labor Compensation	2010	923,691	9,234	622,374	4,275	1,473	9	479	563,943	753,979	24,810	43,187	29,041
Gross Operating Surplus (including mixed income)	2020	2,043,843	16,659	293,939	23,097	7,490	247	3,611	770,172	1,061,187	39,815	203,398	44,416
Taxes less subsidies on other production	2040	23,356	107	140,215	1,600	(3,050)	0	20	17,446	5,385	84	498	180
Gross Value Added	2090	2,990,890	26,000	1,056,528	28,972	5,914	256	4,110	1,351,560	1,820,551	64,709	247,083	73,637
Total Input	2100	3,998,506	50,653	4,098,988	85,443	58,395	373	7,403	3,467,322	2,678,386	96,420	524,272	173,142

Hera Susanti

Do Tourism-Related Sectors Drive Most of the Economy in Toba Regency?

Economic Sector	Sector Code (22)	Accommodation Services	Food and Beverage Service Activities	Information and Communication	Financial and Insurance Activities	Real Estate Activities	Business Services	Public Administration, Defense, and Compulsory Social Security	Education Services	Human Health and Social Work Activities	Other Services	Total Intermediate Demand
		I-13	I-14	I-15	I-16	I-17	I-18	I-19	I-20	I-21	I-22	1800
Agriculture, Livestock, Hunting, and Agricultural Services	I-01	6,549	17,445	0	16	-	-	13,383	8,047	16,780	1,994	1,617,458
Mining and Quarrying	I-02	9	2	9	6	6	13	74	11	6	1	2,664
Manufacture of Paper and Paper Products; Printing and Reproduction of Recorded Media	I-03	18,757	696	13,624	6,191	6,935	16,445	96,169	30,491	9,824	431	1,639,226
Other Manufacturing	I-04	654	85	98	51	33	133	479	185	355	17	17,569
Electricity Supply	I-05	2,913	17	323	106	476	434	1,221	365	242	22	48,003
Gas Supply and Ice Production	I-06	24	1	0	0	0	2	11	3	1	0	87
Water Supply; Waste Management, Sewerage, and Recycling	I-07	699	5	73	18	59	113	48	89	20	5	2,817
Construction	I-08	2,212	40	24,886	13,450	28,529	347	112,216	10,870	4,044	2,876	1,062,780
Trade and Repair of Motor Vehicles and Motorcycles	I-09	55,638	1,157	3,692	2,396	4,055	8,851	27,151	7,052	9,091	459	695,444
Wholesale and Retail Trade, Except of Motor Vehicles and Motorcycles	I-10	731	100	123	74	54	183	882	313	442	19	26,851
Land Transport	I-11	2,167	158	553	431	992	4,660	23,464	1,911	1,657	91	176,596
Water, Air, and Ferry Transport; Warehousing and Support Services for Transportation; Postal and Courier Services	I-12	748	33	147	135	237	1,004	10,967	428	265	16	43,062
Accommodation Services	I-13	2,268	4	69	88	141	1,129	11,132	3,214	1,619	127	30,662
Food and Beverage Service Activities	I-14	770	5	15	10	20	148	1,028	167	52	9	3,811
Information and Communication	I-15	4,297	25	1,711	559	415	730	2,413	878	363	30	39,465
Financial and Insurance Activities	I-16	818	4	96	513	1,244	667	12,411	1,618	2,645	21	47,754
Real Estate Activities	I-17	1,527	140	1,494	187	17,994	1,375	1,486	988	738	158	77,373
Business Services	I-18	1,383	259	1,461	923	1,001	1,971	11,570	1,710	993	119	111,747
Public Administration, Defense, and Compulsory Social Security	I-19	27	0	0	217	1,327	1,547	3,774	271	261	0	129,144
Education Services	I-20	111	2	116	121	5	323	1,004	1,278	206	10	5,215
Human Health and Social Work Activities	I-21	32	1	1	11	2	7	41	61	2,299	9	3,199
Other Services	I-22	65	1	12	4	22	36	22	52	25	29	752
Total Domestic Intermediate Demand	190d	102,400	20,181	48,505	25,506	63,547	40,120	330,946	70,000	51,927	6,444	5,781,681
Total Imported Intermediate Demand	2000	53,070	5,943	28,117	14,228	35,274	18,468	110,975	34,093	23,096	2,355	2,872,608
Total Intermediate Demand	1900	155,470	26,124	76,622	39,734	98,821	58,588	441,921	104,093	75,023	8,798	8,654,289
Labor Compensation	2010	47,699	7,910	23,116	52,413	12,242	41,085	473,417	158,212	32,743	5,544	3,830,876
Gross Operating Surplus (including mixed income)	2020	171,003	10,487	95,768	97,219	245,772	47,475	310,903	73,385	47,744	8,530	5,616,159
Taxes less subsidies on other production	2040	11,794	157	456	218	10,176	329	-	143	44	56	209,215
Gross Value Added	2090	230,496	18,554	119,340	149,850	268,190	88,890	784,320	231,740	80,530	14,130	9,656,250
Total Input	2100	385,966	44,678	195,962	189,584	367,011	147,478	1,226,241	335,833	155,553	22,928	18,310,539

Economic Sector	Sector Code (22)	Household	Non-profit Institutions Serving Households (NPISHs)	Government	Gross Fixed Capital Formation - (GFCF)	Inventory Changes	Exports	Total Final Demand	Total Output
		3011	3012	3020	3030	3041	3080	3090	3100
Agriculture, Livestock, Hunting, and Agricultural Services	I-01	1,432,960	-	-	16,360	91,544	840,184	2,381,048	3,998,506
Mining and Quarrying	I-02	33	-	0	8	1,255	46,693	47,989	50,653
Manufacture of Paper and Paper Products; Printing and Reproduction of Recorded Media	I-03	505,002	21	6,009	1,380	(42,212)	1,989,562	2,459,762	4,098,988
Other Manufacturing	I-04	26,571	22	245	69	2,495	38,473	67,874	85,443
Electricity Supply	I-05	10,374	-	-	0	-	19	10,392	58,395
Gas Supply and Ice Production	I-06	5	-	0	0	(27)	307	286	373
Water Supply; Waste Management, Sewerage, and Recycling	I-07	3,200	-	100	0	12	1,274	4,586	7,403
Construction	I-08	406,315	-	1	1,991,883	(71)	6,415	2,404,542	3,467,322
Trade and Repair of Motor Vehicles and Motorcycles	I-09	969,545	132	1,557	3,376	46,035	962,297	1,982,941	2,678,386
Wholesale and Retail Trade, Except of Motor Vehicles and Motorcycles	I-10	37,499	10	124	270	3,673	27,993	69,569	96,420
Land Transport	I-11	271,504	11	127	289	3,851	71,894	347,676	524,272
Water, Air, and Ferry Transport; Warehousing and Support Services for Transportation; Postal and Courier Services	I-12	79,363	3	83	76	718	49,838	130,080	173,142
Accommodation Services	I-13	49,252	3,007	7	5	64	302,969	355,304	385,966
Food and Beverage Service Activities	I-14	28,533	9,853	15	2	9	2,455	40,867	44,678
Information and Communication	I-15	117,687	1	531	129	176	37,974	156,497	195,962
Financial and Insurance Activities	I-16	64,538	-	1,616	1	7	75,667	141,830	189,584
Real Estate Activities	I-17	266,228	-	-	-	-	23,410	289,638	367,011
Business Services	I-18	7,567	0	2	160	61	27,939	35,731	147,478
Public Administration, Defense, and Compulsory Social Security	I-19	2,162	-	1,077,508	40	-	17,388	1,097,098	1,226,241
Education Services	I-20	158,289	73,185	93,422	1	15	5,705	330,618	335,833
Human Health and Social Work Activities	I-21	63,148	52,981	22,388	3	37	13,796	152,354	155,553
Other Services	I-22	3,169	18,667	32	2	11	296	22,176	22,928
Total Domestic Intermediate Demand	190d	4,502,944	157,893	1,203,765	2,014,053	107,652	4,542,550	12,528,858	18,310,539
Total Imported Intermediate Demand	2000	690,946	11,317	80,135	97,687	22,998	90,700	993,782	3,866,390
Total Intermediate Demand	1900	5,193,890	169,210	1,283,900	2,111,740	130,650	4,633,250	13,522,640	22,176,929
Labor Compensation	2010								
Gross Operating Surplus (including mixed income)	2020								
Taxes less subsidies on other production	2040								
Gross Value Added	2090								
Total Input	2100								